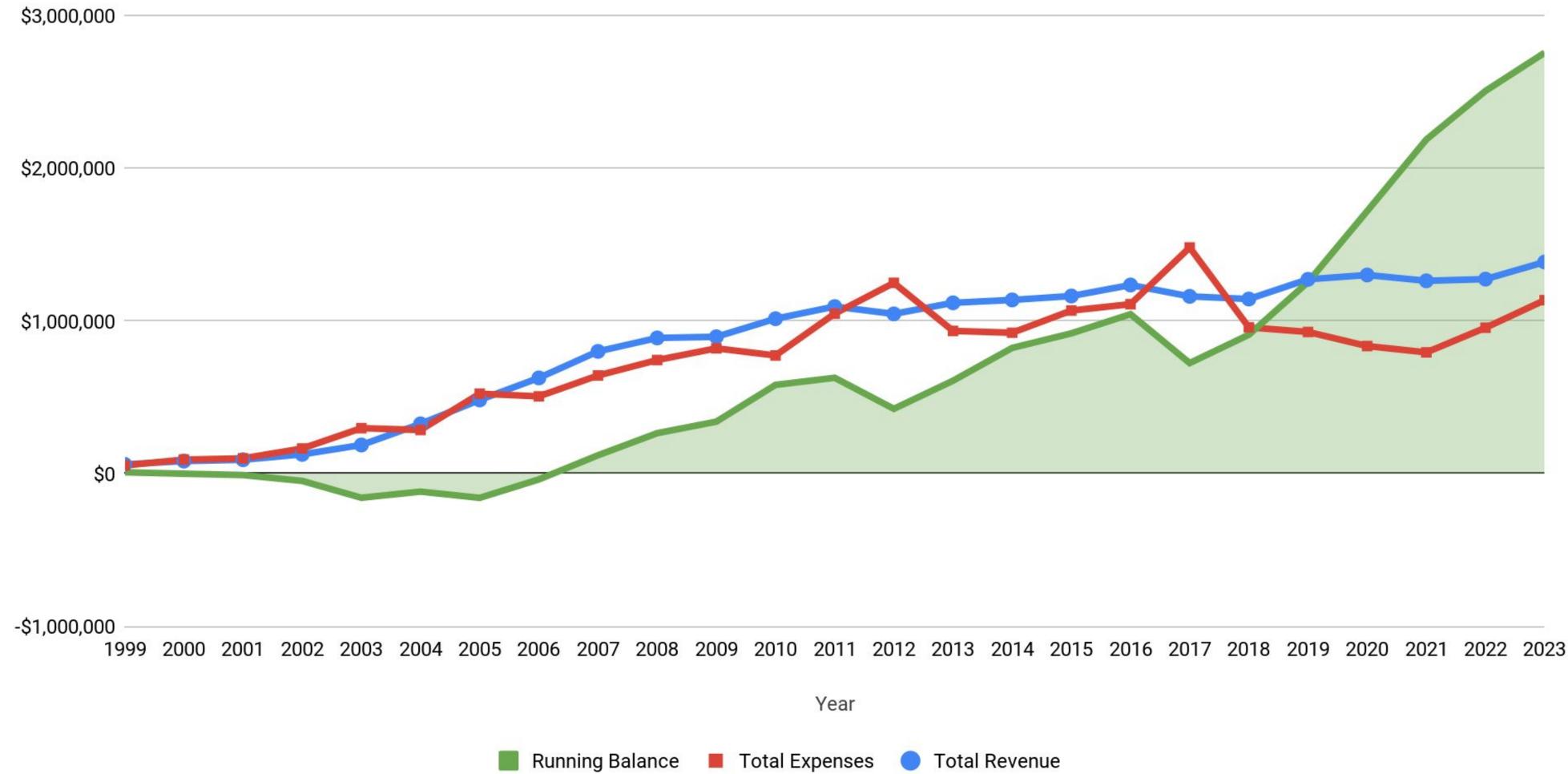
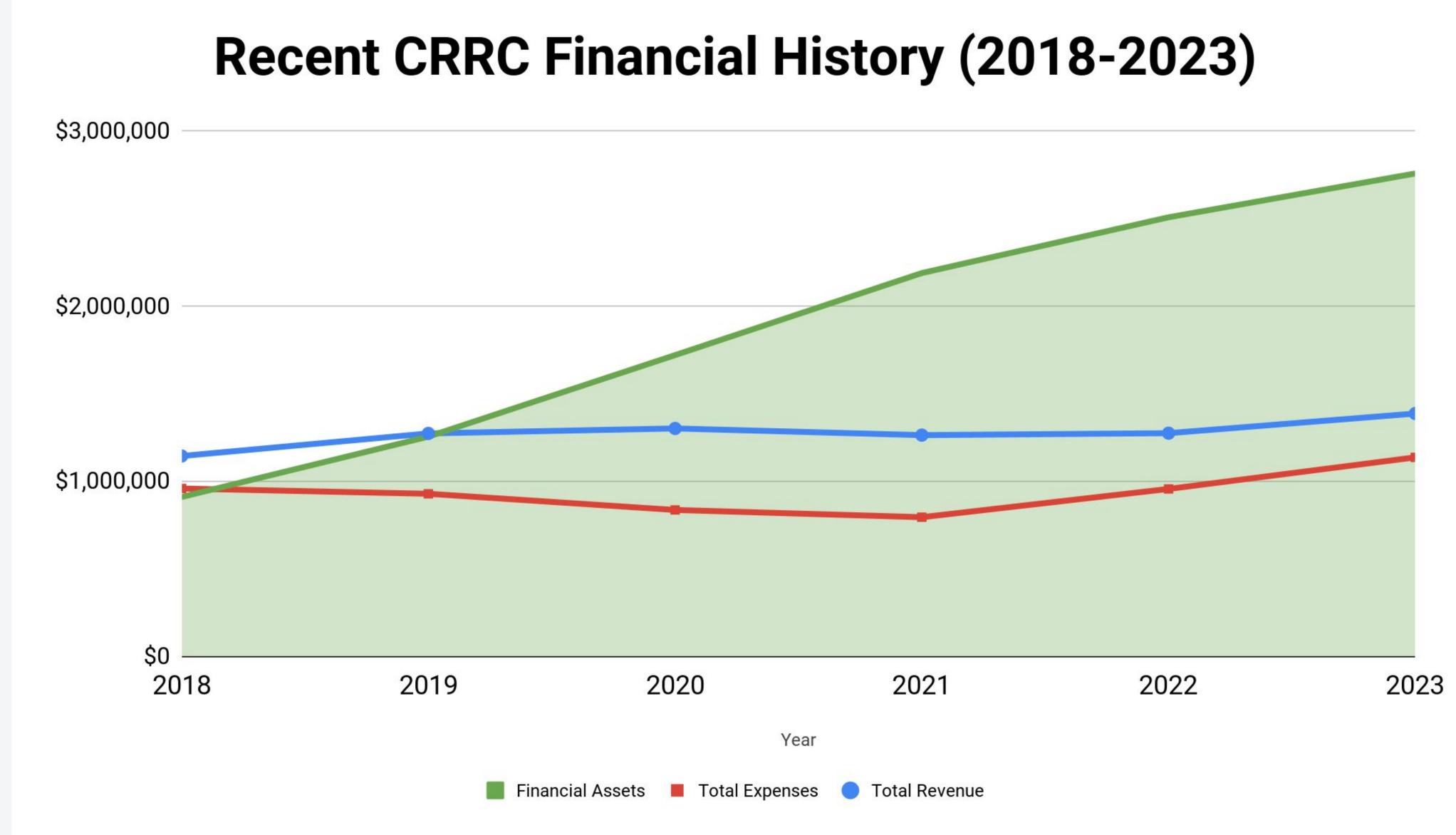
Financial Update Jeff Steuben CRRC Executive Director



CRRC Financial History (1999-present)







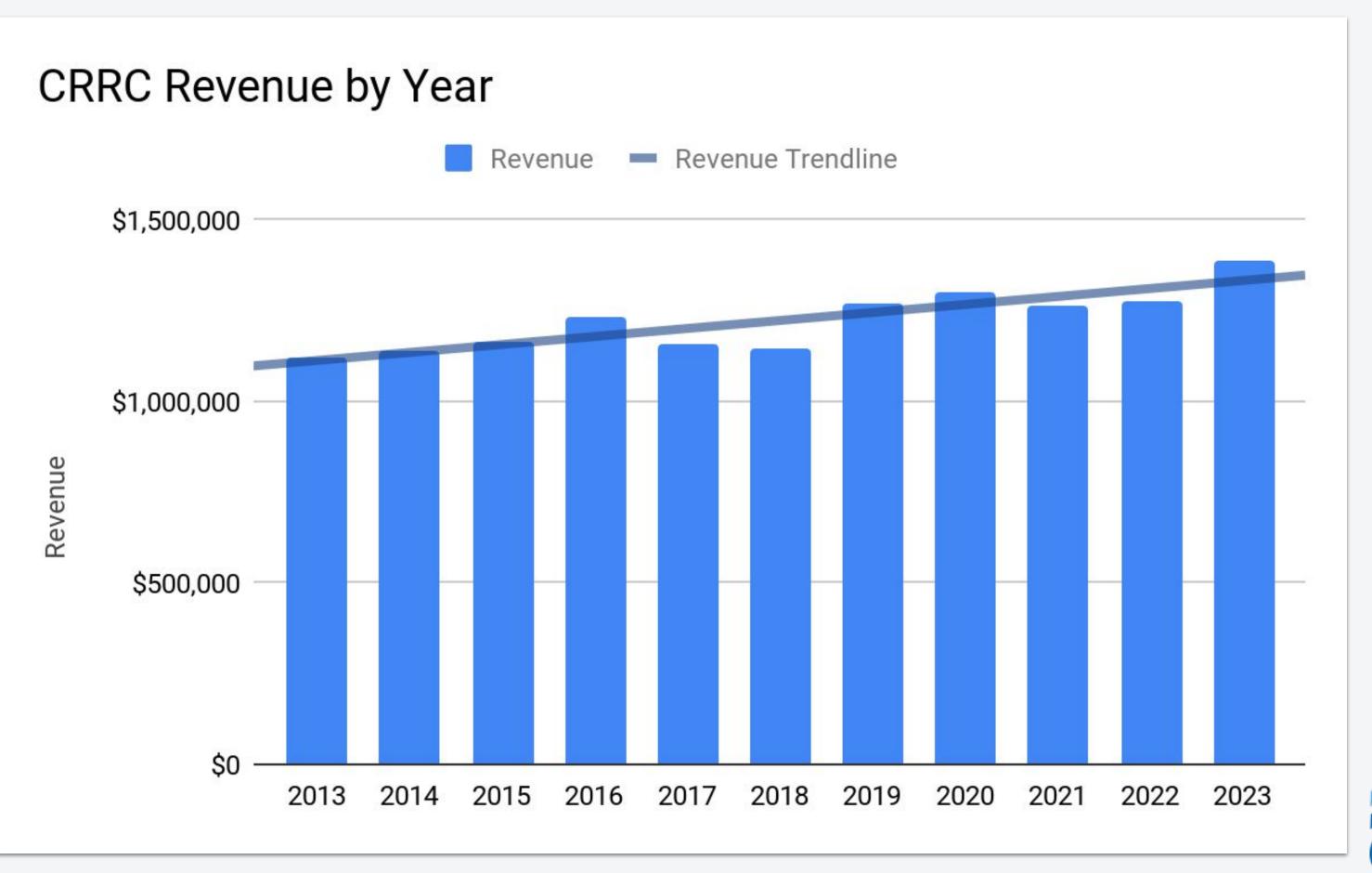
100



COOL RC

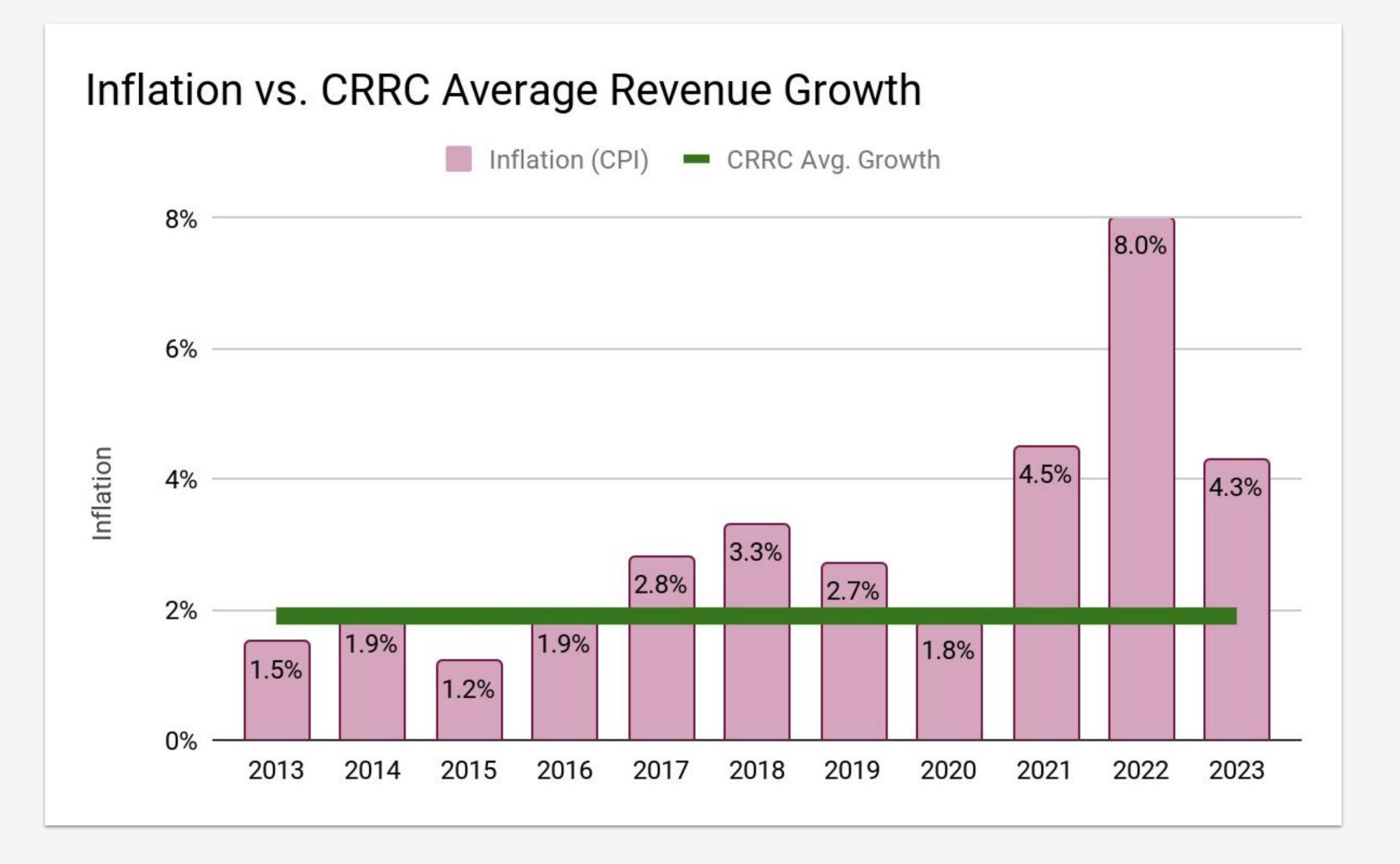
Revenue

Average annual growth of 1.9% over the past 10 years

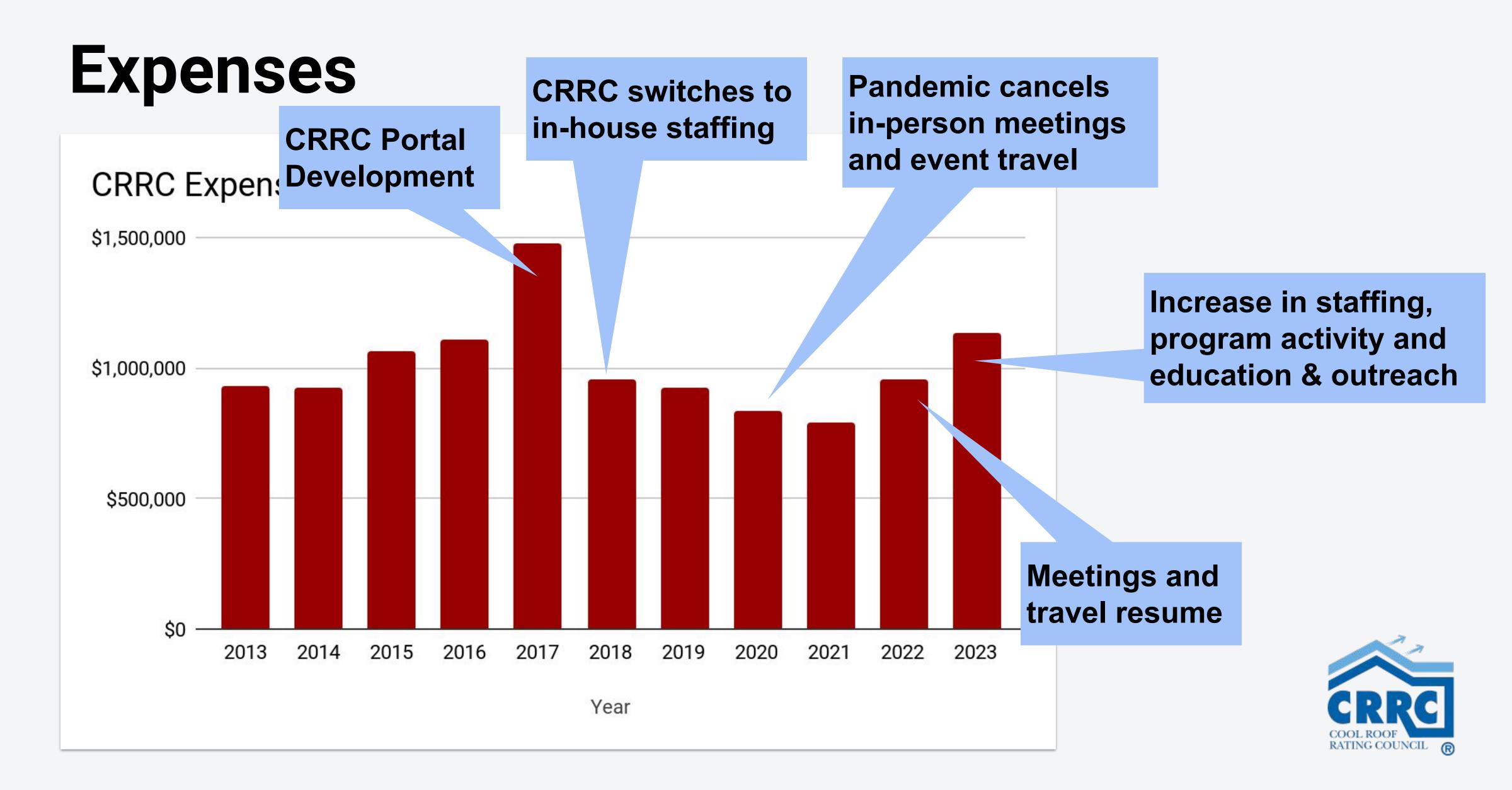


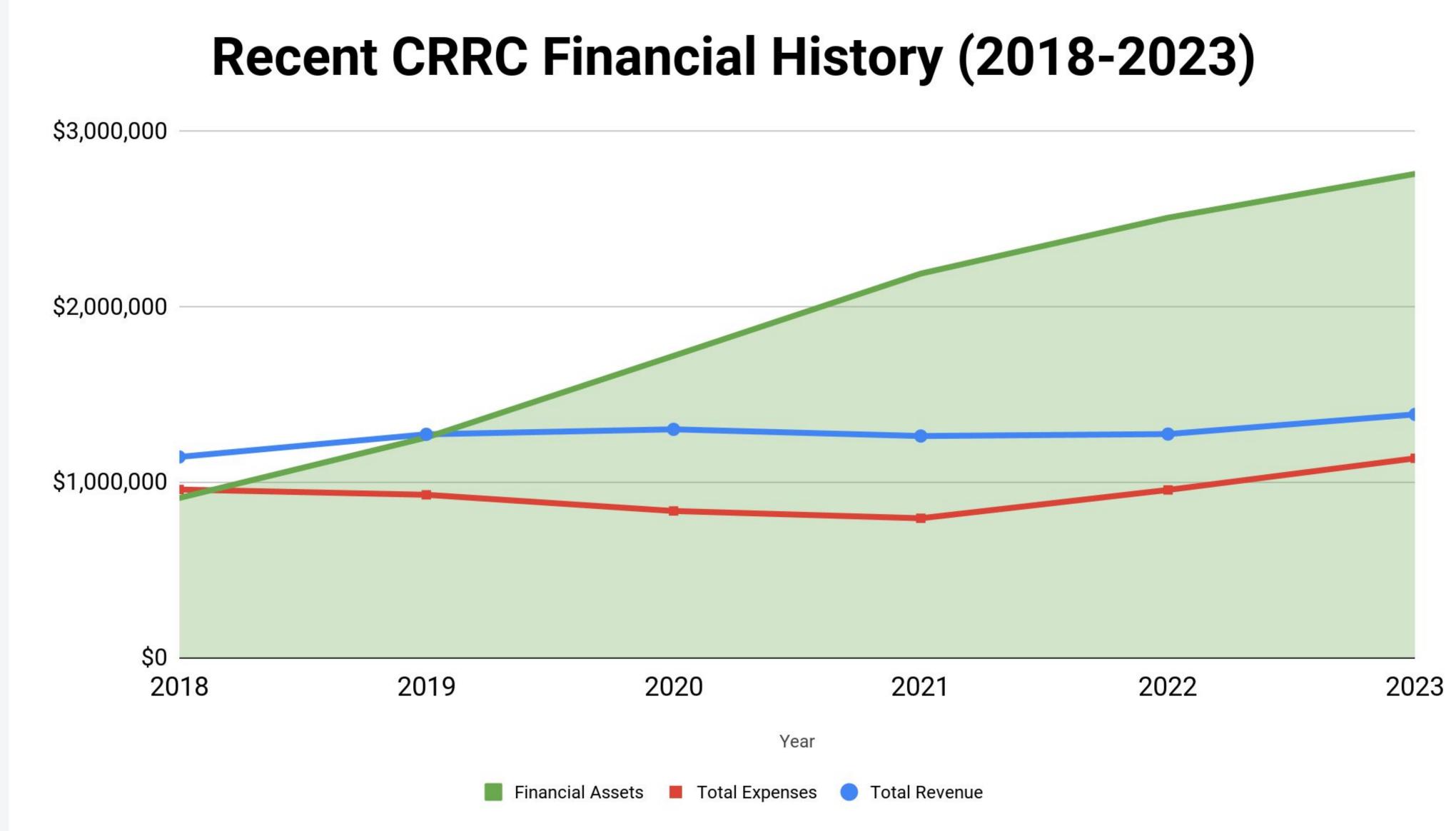


Revenue





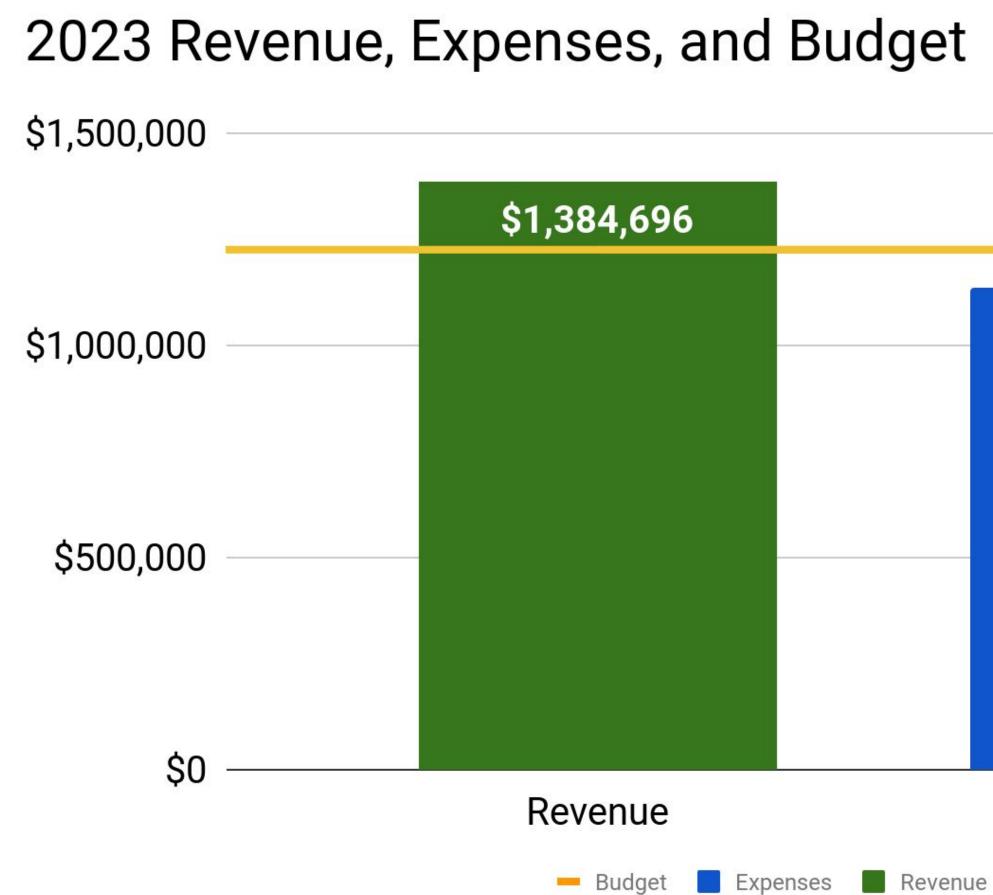






COOL RC

2023 Revenue & Expenses



_	\$1,13	4,737	

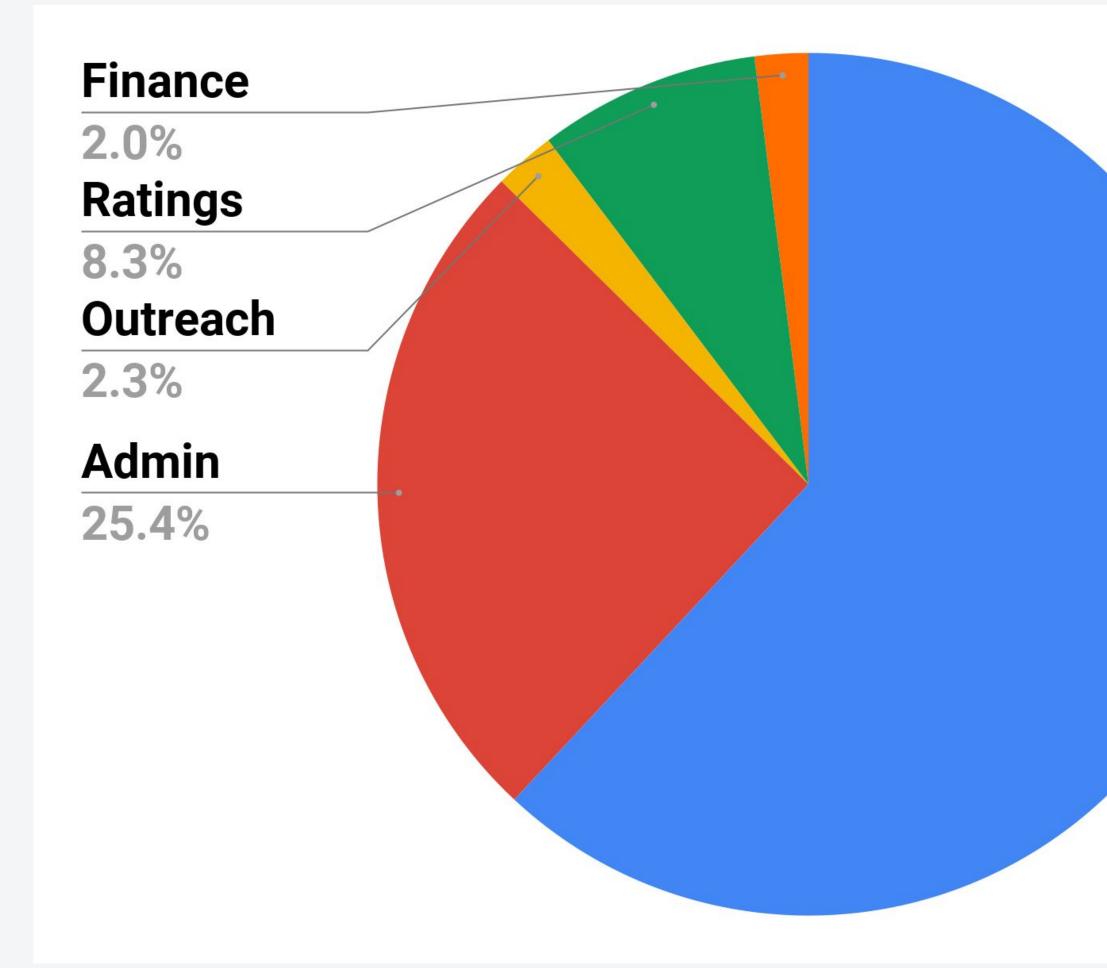
Expenses

2023 Net Revenue: \$250k





2023 Expenses by Task



Staffing

61.9%

Staffing: Staff compensation, overhead, consultant fees

Administration: Headquarters operations, CRRC meetings, insurance, and legal services

Outreach: Attending outreach events, outreach material development

Rating Program: Technical research, lab training, ANSI, Random Testing, ASTM, Portal and website development, ISO accreditation

Finances: Third-party financial review, transaction fees, and organization taxes and registration





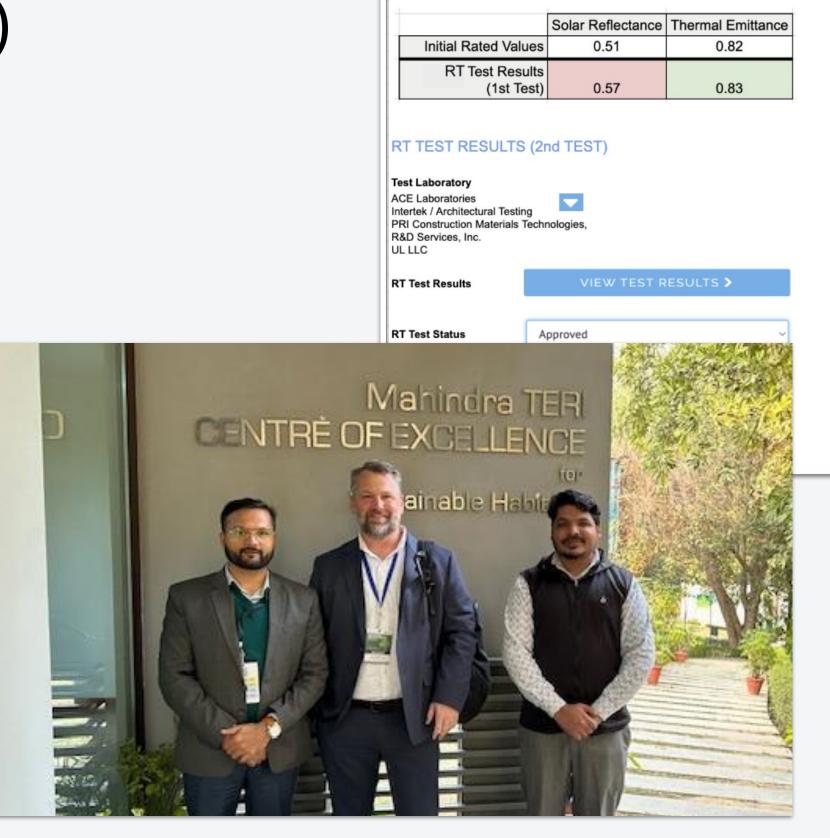
Special Projects

- Outside of annual operating budget
- Funded by CRRC Reserves
 - STEAM Educational Video (\$16,500)
 - Portal Software Development of Validation Testing (\$84,000)
 - India Outreach Project (\$17,000)









Random Testing

Pending Results 2nd Test Failed 2nd Test Passes Random Made-to-Order

Formula Change or Retesting

Intertek / Architectural Testing

PRI Construction Materials Technologies

RT TEST RESULTS (1st TEST)

Approve

VIEW TEST RESULTS >

RT Status

Terminated

Test Laboratory ACE Laboratories

R&D Services, Inc.

RT Test Result

RT Test Status

UL LLC

Pending Collection Pending Results 1st Tes Failed 1st Test





Financial Reserves & Strategic Plan

- Financial reserves may be used strategically to accomplish CRRC's strategic plan goals and improve existing programs
- Strategic growth of the organization means identifying and developing new sources of revenue
- Pavement Rating Program
- International Education & Outreach
- Carbon offset certifications





Conclusion

- 2023 was under budget and net positive
- Historically limited revenue growth
- Expenses continue to rise
- Reserves may be used to accomplish strategic goals and to develop new sources of funding



